## **Chief Executive**

HEAD OF SERVICE	Actual £	Revised Budget £	Variance to Revised Budget £	Forecast Outturn £	Variance to Forecast Outturn £
Direct Expenditure	170,739	173,310	(2,571)	173,310	(2,571)
Direct Income	0	0	0	0	0
CHIEF EXECUTIVE	170,739	173,310	(2,571)	173,310	(2,571)
Director Total:	170,739	173,310	(2,571)	173,310	(2,571)

## Finance, Policy & Development

HEAD OF SERVICE	Actual £	Revised Budget £	Variance to Revised Budget £	Forecast Outturn £	Variance to Forecast Outturn £
Direct Expenditure	143,763	146,400	(2,637)	146,400	(2,637)
Direct Income	0	0	0	0	0
D OF FINANCE, POLICY & DEVELOP	143,763	146,400	(2,637)	146,400	(2,637)
Direct Expenditure	5,613,413	5,686,110	(72,697)	5,776,110	(162,697)
Direct Income	(6,806,105)	(7,133,820)	327,715	(7,003,820)	197,715
FINANCE & PROCUREMENT	(1,192,691)	(1,447,710)	255,019	(1,227,710)	35,019
Direct Expenditure	30,798,071	30,781,460	16,611	30,781,460	16,611
Direct Income	(28,990,461)	(29,016,250)	25,789	(29,016,250)	25,789
MID KENT CLIENT SERVICES	1,807,610	1,765,210	42,400	1,765,210	42,400
Direct Expenditure	7,348,346	7,518,850	(170,504)	7,363,850	(15,504)
Direct Income	(1,402,781)	(1,448,030)	45,249	(1,418,030)	15,249
ECONOMIC DEV & PROPERTY	5,945,565	6,070,820	(125,255)	5,945,820	(255)
Direct Expenditure	2,304,493	2,459,620	(155,127)	2,224,620	79,873
Direct Income	(1,517,837)	(1,542,450)	24,613	(1,512,450)	(5,387)
PLANNING	786,656	917,170	(130,514)	712,170	74,486
Direct Expenditure	1,634,815	1,630,940	3,875	1,630,940	3,875
Direct Income	(391,651)	(366,050)	(25,601)	(366,050)	(25,601)
POLICY & GOVERNANCE	1,243,165	1,264,890	(21,725)	1,264,890	(21,725)
Director Total:	8,734,067	8,716,780	17,287	8,606,780	127,287

## **Change & Communities**

HEAD OF SERVICE	Actual £	Revised Budget £	Variance to Revised Budget £	Forecast Outturn £	Variance to Forecast Outturn £
Direct Expenditure	126,286	127,170	(884)	127,170	(884)
Direct Income	0	0	0	0	0
D OF CHANGE & COMMUNITIES	126,286	127,170	(884)	127,170	(884)
Direct Expenditure	4,244,698	5,003,190	(758,492)	4,268,190	(23,492)
Direct Income	(2,618,900)	(3,375,610)	756,710	(2,625,610)	6,710
HR, CUSTOMER SERVICE & CULTURE	1,625,799	1,627,580	(1,781)	1,642,580	(16,781)
Direct Expenditure	11,866,705	11,914,230	(47,525)	11,810,590	56,115
Direct Income	(5,700,485)	(5,825,430)	124,945	(5,553,800)	(146,685)
HOUSING, HEALTH & ENVIRONMENT	6,166,219	6,088,800	77,419	6,256,790	(90,571)
Direct Expenditure	1,510,551	1,517,220	(6,669)	1,517,220	(6,669)
Direct Income	(339,993)	(316,500)	(23,493)	(316,500)	(23,493)
FACILITIES & COMMUNITY HUBS	1,170,558	1,200,720	(30,162)	1,200,720	(30,162)
Direct Expenditure	920,049	965,800	(45,751)	917,800	2,249
Direct Income	(240,395)	(215,530)	(24,865)	(215,530)	(24,865)
DIGITAL SERVICES & COMMUNICATIONS	679,654	750,270	(70,616)	702,270	(22,616)
Director Total:	9,768,516	9,794,540	(26,024)	9,929,530	(161,014)
Grand Total:	18,673,322	18,684,630	(11,308)	18,709,620	(36,298)

Note: There may be small rounding differences compared to the Core Paper.